



**CAMBRIDGESHIRE
& PETERBOROUGH**
COMBINED AUTHORITY

Cambridgeshire and Peterborough Combined Authority Forward Plan

FOR THE PERIOD 1 SEPTEMBER 2024 TO 31 MAY 2025

The Forward Plan is an indication of future decisions. It is subject to continual review and may be changed in line with any revisions to the priorities and plans of the CPCA.

It is re-published on a monthly basis to reflect such changes.

Purpose

The Forward Plan sets out all of the decisions to be taken by the Combined Authority Board, Thematic Committees or by way of a Mayoral Decision Notice in the coming months. This makes sure that local residents and organisations know what decisions are due to be taken and when.

The Forward Plan is a live document which is updated regularly and published on the [Combined Authority website](#) (click the 'Forward Plans' button to view). At least 28 clear days' notice will be given of any key decisions to be taken.

What is a key decision?

A key decision is one which, in the view of the Overview and Scrutiny Committee, is likely to:

- i. result in the Combined Authority spending or saving a significant amount, compared with the budget for the service or function the decision relates to (usually £500,000 or more); or
- ii. have a significant effect on communities living or working in an area made up of two or more wards or electoral divisions in the area.

Non-key decisions and update reports

For transparency, the Forward Plan also includes all non-key decisions and update reports to be considered by the Combined Authority Board, Thematic Committees and the Business Board.

Access to reports

A report will be available to view online one week before a decision is taken. You are entitled to view any documents listed on the Forward Plan after publication, or obtain extracts from any documents listed, subject to any restrictions on disclosure. There is no charge for viewing the documents, although charges may be made for photocopying or postage. Documents listed on this notice can be requested from [Democratic Services](#).

The Forward Plan will state if any reports or appendices are likely to be exempt from publication or confidential and may be discussed in private. If you want to make representations that a decision which it is proposed will be taken in private should instead be taken in public please contact [Matt Cumberbatch, Director Legal and Governance, Monitoring Officer](#) at least five working days before the decision is due to be made.

Substantive changes to the previous month's Forward Plan are indicated in **bold text** for ease of reference.

Notice of decisions

Notice of the Combined Authority Board's decisions and Thematic Committee decisions will be published online within three days of a public meeting taking place.

Standing items at Thematic Committee meetings

The following reports are standing items and will be considered by at each meeting of the relevant committee. The most recently published Forward Plan will also be included on the agenda for each Thematic Committee meeting:

Environment and Sustainable Communities Committee

1. Budget Report
2. Affordable Housing Programme – Update on Implementation
3. Climate Partnership Update
4. CPCA Director's Update

Skills and Employment Committee

1. Budget Report
2. Employment and Skills Board Update
3. CPCA Director's Update

Transport and Infrastructure Committee

1. Budget Report
2. CPCA Director's Update

Business Board

1. Combined Authority Forward Planning
2. Business Board Chair's update
3. CPCA Director's Update
4. Feedback from Thematic Committees
5. Budget and Performance report

Title of Report	Decision Required	Decision Maker	Decision Date	Consultation	Lead Officer	Lead Member	Background documents	Likely Exemption
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update	To provide an update on the revenue and capital budgets for the year to date.	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
25/26 Medium Term Financial Plan and Corporate Plan Process	To approve 25/26 Medium Term Financial Plan/Corporate Plan process	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance, Kate McFarlane, Director Policy and Engagement	Mayor	None	Open
Review of Investment Concept Papers	To approve concept papers recommended from the Investment Panel	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open
Improvement Plan Update	To note progress	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Angela Probert, Interim Programme Director - Transformation	Mayor	None	Open
Overview and Scrutiny	To note	Combined Authority Board	4 Sep 2024	Relevant internal and	Matt Cumberbatch,	Mayor	None	

Committee Annual Report 2023-24				external stakeholders	Head of Legal and Governance and Monitoring Officer			
Appointment of a Combined Authority Returning Officer	To appoint a Combined Authority Returning Officer (CARO) for the purposes of Article 6 of the Combined Authorities (Mayoral Elections) Order 2017, for the Mayoral election to be held in May 2025	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
£100k Homes, Fordham	To consider that resale price obligations affecting eight £100k Homes in Fordham should be conditionally released.	Combined Authority Board	4 Sep 2024	Relevant internal and external stakeholders	Nick Sweeney, Asset Strategy Manager	Lead Member for Communities and Environment	None	Open
New Digital Connectivity Strategy 2025-2029	To provide the Connecting Cambridgeshire Digital Connectivity annual progress update and to seek approval of the strategy for the future phases of the programme	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Ceren Clulow, Programme Director, Connecting Cambridgeshire	Lead Member for Transport and Infrastructure	None	Open
Vision Zero – Road Safety Programme	Report on progress and next steps for the Vision Zero – Road Safety programme, seek approval from the Board.	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Chris Mills, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
East West Rail	To approve the CA's formal response to the EWR consultation (if EWR Ltd proceed in line	Transport and Infrastructure Committee	18 Sep 2024	Relevant internal and external stakeholders	Tim Bellamy, Acting Assistant Director Transport	Lead Member for Transport and Infrastructure	None	Open

	with their current timescales							
Electric Vehicles	To receive an update and recommend approval of the Electric Vehicle Infrastructure Strategy.	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Emma White, Acting Transport Strategy and Policy Manager	Lead Member for Transport and Infrastructure	None	Open
Local Transport and Connectivity Plan Sub Strategies	To receive an update on LTCP sub strategy work and to delegate authority to enter into contracts	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Emma White, Acting Transport Strategy and Policy Manager	Lead Member for Transport and Infrastructure	None	Open
Bus Network Update	An update on the bus network and progress on the £1 Tiger bus pass and the precept funded bus network improvements.	Transport and Infrastructure Committee	18 Sep 2024	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director , Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
English National Concessionary Travel Scheme -Local Concession Proposal for pre 09.30 Bus Travel	A proposal to enable concessionary pass holders to use the pass to access free transport pre 0930 within the region	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Andrew Highfield, Assistant Director , Public Transport Services	Lead Member for Transport and Infrastructure	None	Open
Constituent Authority Update	To provide Business Board members with an update from Cambridge City Council.	Business Board	30 Sep 2024	Relevant internal and external stakeholders	TBC	Chair of Business Board	None	Open
Mid-Year Review (Skills)	To receive a progress report on mid-term performance: funding and strategic focus	Business Board	30 Sep 2024	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills, Lead Member for	None	Open

						Transport and Infrastructure		
Shared Prosperity Fund	To provide an update to Business Board members on progress to date pertaining to the Share Prosperity Fund.	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Steve Clarke, Senior Responsible Officer, Local Growth Fund, Market Insight and Evaluation,	Chair of Business Board	None	Open
Connecting Cambridgeshire Digital Strategy	To endorse the latest iteration of the Cambridgeshire Digital Strategy, produced in partnership with Connecting Cambridgeshire	Business Board	30 Sep 2024	Relevant internal and external stakeholders	Domenico Cirillo, Business Programmes & Business Board Manager	Chair of Business Board	None	Open
HR Policy Update	Updating key HR Policies	Human Resources Committee	14 Oct 2024	Relevant internal and external stakeholders	Nicky McLoughlin, Assistant Director Human Resources	Mayor	None	Open
Updates to the Constitution	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Matthew Cumberbatch, Monitoring Officer	Lead Member for Governance	None	Open
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update	To provide an update on the revenue and capital budgets for the year to	Combined Authority Board	16 Oct 2024	Relevant internal and external	Rob Emery, Assistant Director Finance	Mayor	None	Open

	date.			stakeholders				
Review of Investment Concept Papers	To approve concept papers recommended from the Investment Panel	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open
Shared Ambition for Cambridgeshire & Peterborough	To approve the draft Shared Ambition for Cambridgeshire & Peterborough	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Kate McFarlane, Director Policy and Engagement	Lead Member for Devolution and Place	None	Open
Gateway Review Mid-Term Report	To note progress of the Gateway Review Mid-term Report.	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Mayor	None	Open
State of the Region	To approve the State of the Region Report	Combined Authority Board	16 Oct 2024	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Mayor	None	Open
Further Education Cold Spots	Update on the work plan and next steps	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Laura Guymer, Strategic Careers Hub Lead	Lead Member for Skills	None	Open
Mid Year Performance Review	To receive a progress report on mid-term performance: funding and strategic focus	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open

Wider Outcomes Framework and Next Steps	To receive an update on the wider outcomes framework model.	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Jaki Bradley, Head of Adult Education Budget	Lead Member for Skills	None	Open
Wave 6 Bootcamp Intention	To update members about the opportunity and intent of the Wave 6 proposal, and to recommend that CA Board accepts the grant funding.	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Laura Guymer, Strategic Careers Hub Lead	Lead Member for Skills	None	Open
Universal Support	To provide an update on Universal Support	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Laura Guymer, Strategic Careers Hub Lead	Lead Member for Skills	None	Open
Bootcamps Update	To update members on the outcome of the recent procurement activity and share delivery plans for 2024/25	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Laura Guymer, Strategic Careers Hub Lead	Lead Member for Skills	None	Open
Adult Skills Fund	To update members on plans for future commissioning of Adult Skills including strategic priorities	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Andrea Wood, Assistant Director, Skills	Lead Member for Skills	None	Open
Skills Brokerage and Future Skills Support for Business	To brief Members on plans for continuity of service beyond UKSPF funding	Skills and Employment Committee	21 Oct 2024	Relevant internal and external stakeholders	Alexis McLeod, Senior Programme Manager	Lead Member for Skills	None	Open

Regional Transport Model	Update on Regional Transport Model and drawdown of funds for the next phases	Investment Committee	21 Oct 2024	Relevant internal and external stakeholders	Tim Bellamy, Acting Assistant Director Transport	Lead Member for Transport and Infrastructure	None	Open
Draft Local Nature Recovery Strategy	To agree a Draft Local Nature Recovery Strategy for public consultation.	Environment and Sustainable Communities Committee	25 Oct 2024	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
A10 Update	Update on the development of the A10 project to gauge feedback and allow the scheme to proceed to the next appropriate milestones	Transport and Infrastructure Committee	4 Nov 2024	Relevant internal and external stakeholders	Matthew Lutz, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Peterborough Station Quarter	Update on progress to develop the Full Business Case.	Transport and Infrastructure Committee	4 Nov 2024	Relevant internal and external stakeholders	Gidon Wieder, Programme Manager Peterborough Station Quarter	Lead Member for Transport and Infrastructure	None	Open
Wisbech to March Rail	Update on the development of Network Rail's options appraisal report and decision to be made on which option to proceed with to allow the scheme to proceed.	Transport and Infrastructure Committee	4 Nov 2024	Relevant internal and external stakeholders	Matthew Lutz, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Constituent Authority Update	To provide Business Board members with an update from Fenland District Council.	Business Board	11 Nov 2024	Relevant internal and external stakeholders	TBC	Chair of Business Board	None	Open

Skills Brokerage and Future Skills Support for Business	To brief Members on plans for continuity of service beyond UKSPF funding	Business Board	11 Nov 2024	Relevant internal and external stakeholders	Alexis McLeod, Senior Programme Manager	Lead Member for Skills	None	Open
Updates to the Constitution	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Matthew Cumberbatch, Monitoring Officer	Lead Member for Governance	None	Open
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update	To provide an update on the revenue and capital budgets for the year to date.	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
Corporate Performance Report	To present the Corporate Performance Report Q1 2024/25 for Members' scrutiny	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Lead Member for Governance	None	Open
Corporate Risk Report	To present the Corporate Risk Report Q1 2024/25 for Members' scrutiny	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Chris Bolton, Head of PMO	Mayor	None	Open
2025/26 Corporate Strategy and Budget and Medium-Term Financial Plan	To approve the draft Medium-Term Financial Plan for public consultation and to note the developing Corporate Plan.	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance, Kate McFarlane,	Mayor	None	Open

					Director Policy and Engagement			
Review of Investment Concept Papers	To approve concept papers recommended from the Investment Panel	Combined Authority Board	13 Nov 2024	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open
A16 Norwood Improvement	To provide an update on the A16 Norwood Improvement and to seek approval to move to the next stage	Transport and Infrastructure Committee	18 Dec 2024	Relevant internal and external stakeholders	Anna Graham, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Mobility Hub Planning	Report on progress and next steps for the mobility hub programme, seek approval from the Committee.	Transport and Infrastructure Committee	18 Dec 2024	Relevant internal and external stakeholders	Chris Mills, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
University Access Improvements in Peterborough	To provide an update on the project and to seek approval to move to the next stage	Transport and Infrastructure Committee	18 Dec 2024	Relevant internal and external stakeholders	Anna Graham, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
River Nene Pedestrian Bridge (Cygnet Bridge)	To provide an update on the river Nene pedestrian bridge (Cygnet Bridge) Improvement and to seek approval to move to the next stage	Transport and Infrastructure Committee	18 Dec 2024	Relevant internal and external stakeholders	Anna Graham, Transport Programme Manager	Lead Member for Transport and Infrastructure	None	Open
Peterborough Station Quarter	Update on progress to develop the full business case	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Gidon Wieder, Programme Manager Peterborough	Lead Member for Transport and Infrastructure	None	Open

					Station Quarter			
Depot for Electric Buses - Interim Feasibility Report	To note progress of a feasibility study that the Board agreed to fund on 29 November 2023	Transport and Infrastructure Committee	18 Dec 2024	Relevant internal and external stakeholders	Nick Sweeney, Asset Strategy Manager	Lead Member for Transport and Infrastructure	None	Open
Constituent Authority Update	To provide Business Board members with an update from one of the Constituent Authorities.	Business Board	20 Jan 2025	Relevant internal and external stakeholders	TBC	Chair of Business Board	None	Open
Updates to the Constitution	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Matthew Cumberbatch, Monitoring Officer	Lead Member for Governance	None	Open
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update	To provide an update on the revenue and capital budgets for the year to date.	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
Corporate Performance Report	To present the Corporate Performance Report Q2 2024/25 for Members' scrutiny	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Jules Ient, Head of Policy Insight and Performance	Lead Member for Governance	None	Open
Corporate Risk Report	To present the Corporate Risk Report Q2 2024/25 for Members' scrutiny	Combined Authority Board	22 Jan 2025	Relevant internal and external	Chris Bolton, Head of PMO	Mayor	None	Open

				stakeholders				
Mayor's Budget	To agree the Mayor's draft budget for 2025/26	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
2025/26 Corporate Strategy and Budget and Medium-Term Financial Plan	To note the consultation feedback, approve the Corporate Strategy and Budget and MTFP	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance, Kate McFarlane, Director Policy and Engagement	Mayor	None	Open
Business Rate Supplement Powers and Process	To provide a summary of the Combined Authority's powers to levy a Business Rates Supplement, potential timelines, and high-level modelling of the amounts which could be raised.	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open
Review of Investment Concept Papers	To approve concept papers recommended from the Investment Panel	Combined Authority Board	22 Jan 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open
Local Nature Recovery Strategy	To recommend the Local Nature Recovery Strategy for adoption.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Adrian Cannard, Strategic Planning Manager	Lead Member for Communities and Environment	None	Open
Updates to the	To present to the Board the sections of the	Combined	19 Mar	Relevant internal and	Matthew	Lead Member for		Open

Constitution	Constitution that have been reviewed/proposed amendments.	Authority Board	2025	external stakeholders	Cumberbatch, Monitoring Officer	Governance	None	
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Budget Monitoring Update	To provide an update on the revenue and capital budgets for the year to date and approving draft carry-forwards.	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Rob Emery, Assistant Director Finance	Mayor	None	Open
Review of Investment Concept Papers	To approve concept papers recommended from the Investment Panel	Combined Authority Board	19 Mar 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open
Constituent Authority Update	To provide Business Board members with an update from one of the Constituent Authorities.	Business Board	31 Mar 2025	Relevant internal and external stakeholders	TBC	Chair of Business Board	None	Open
Updates to the Constitution	To present to the Board the sections of the Constitution that have been reviewed/proposed amendments.	Combined Authority Board	2 Apr 2025	Relevant internal and external stakeholders	Matthew Cumberbatch, Monitoring Officer	Lead Member for Governance	None	Open
Combined Authority Chief Executive Highlights Report	Providing a general update on the key activities of the Combined Authority since the last meeting.	Combined Authority Board	2 Apr 2025	Relevant internal and external stakeholders	Rob Bridge, Chief Executive	Mayor	None	Open
Corporate	To present the Corporate Performance Report Q3	Combined	2 Apr 2025	Relevant internal and	Jules Ient, Head	Lead Member for		Open

Performance Report	2024/25 for Members' scrutiny	Authority Board		external stakeholders	of Policy Insight and Performance	Governance	None	
Corporate Risk Report	To present the Corporate Risk Report Q3 2024/25 for Members' scrutiny	Combined Authority Board	2 Apr 2025	Relevant internal and external stakeholders	Chris Bolton, Head of PMO	Mayor	None	Open
Review of Investment Concept Papers	To approve concept papers recommended from the Investment Panel	Combined Authority Board	2 Apr 2025	Relevant internal and external stakeholders	Janice Gotts, Executive Director - Resources and Performance	Mayor	None	Open